

Name	Strategic Expenditures	Start	Finish	Complete	Resource Name	Notes
1: Reaffirm Excellence in Teaching by Committing Resources	\$ 433,854.00	1/17/2017	12/21/2018	39 %		
1A: Adjunct Pay	\$ 90,000.00	3/15/2017	5/11/2018	93 %		
Budget plan 17-18 Adjunct Pay Increase	\$ 50,000.00	3/15/2017	2/14/2018	100 %	Bob Farmer	
Budget Plan 18-19 Adjunct Pay Increase	\$ 40,000.00	2/15/2018	3/1/2018	100 %	Bob Farmer	\$50 per credit added to adjunct budget
Board of Trustees approval	\$ 0.00	4/16/2018	5/11/2018	0 %	Bob Farmer	
1B1: IT continues to make key improvements to support instruction by continuing support for the Moodlerooms platform to enhance the online experience	\$ 0.00	1/16/2018	12/21/2018	0 %		2/20: IT support for Moodle-rooms has shifted from S. Maroun to S. Harwood effective 2/1/18
Update License #		1/16/2018	5/18/2018	0 %	Scott Harwood, Dean Kidder	
Orientation - Spring		1/16/2018	5/18/2018	0 %	Sarah Maroun	
Orientation - Fall		8/20/2018	12/21/2018	0 %	Sarah Maroun	
1B2: IT Support Advancing the 2017 plan for Video Conferencing for all campuses	\$ 102,000.00	7/3/2017	12/15/2017	100 %		AAS Nursing is proposed as a stand-alone program in Malone, lessening the need for VC.
Saranac Lake Upgrade equipment	\$ 34,000.00	12/15/2017	12/15/2017	100 %	Bob Farmer, Scott Harwood, Joe Keegan, Steve Tyrell, Sarah Maroun	HH-105 & CL-012
Ticonderoga Upgrade equipment	\$ 34,000.00	7/3/2017	8/18/2017	100 %	Bob Farmer, Scott Harwood, Joe Keegan, Sarah Maroun, Selina LeMay-Klippel	Ti-210 & Ti-219
Malone Upgrade equipment	\$ 34,000.00	7/3/2017	8/18/2017	100 %	Bob Farmer, Scott Harwood, Joe Keegan, Steve Tyrell, Sarah Maroun	RH-107 & RH-108
1B3: IT (with Academic Affairs) will continue to assess the instructional support needs (software and hardware) of the graphics arts programs to ensure an on-going quality graphic arts experience	\$ 110,000.00	5/15/2017	12/22/2017	100 %		Challenges have emerged regarding the licenses, applying updates and ensuring those resources are available for students and faculty which are being addressed presently. The needs for software and hardware support extend beyond the graphic arts and are a top priority for Academic Affairs at this point.
Labs Update computers, monitors and software	\$ 90,000.00	5/15/2017	12/22/2017	100 %	Scott Harwood, Joe Keegan, Sarah Maroun	2/20: Hardware, software and monitors were all updated for C-15, C-7 and BM-301 (Malone) at a cost of \$90,000, \$30,000 for each room.
Purchase Adobe Cloud - reimage computers as needed	\$ 20,000.00	5/15/2017	12/22/2017	100 %	Scott Harwood, Joe Keegan, Sarah Maroun	2/20: Annual cost
1C: Replacement of all classroom tables and chairs on all three campuses.	\$ 122,194.00	1/17/2017	8/17/2018	27 %		Ongoing. Sarah M. has been working with Bob this fall on drafting Round 2 of needs for classrooms, labs, study areas and offices.

Malone Part I (FY17-18)	\$ 55,793.00	1/17/2017	8/18/2017	100 %	Joe Keegan, Sarah Maroun, Bruce Kelly, Bob Farmer	Furniture was replaced in various classrooms
* *Malone Part II (FY18-19)	TBD	1/17/2017	8/17/2018	0 %	Joe Keegan, Sarah Maroun, Bruce Kelly, Bob Farmer	
Saranac Lake Part I (FY17-18)	\$ 44,658.00	1/17/2017	8/18/2017	100 %	Joe Keegan, Sarah Maroun, Bob Farmer	Furniture was replaced in various classrooms
* * Saranac Lake Part II (FY18-19)	TBD	1/17/2017	8/17/2018	0 %	Joe Keegan, Sarah Maroun, Bob Farmer	
Ticonderoga Part I (FY17-18)	\$ 21,743.00	1/17/2017	8/18/2017	100 %	Joe Keegan, Sarah Maroun, Selina LeMay-Klippel, Bob Farmer	Furniture was replaced in various classrooms
* * Ticonderoga Part II (FY18-19)	TBD	1/17/2017	8/17/2018	0 %	Joe Keegan, Sarah Maroun, Selina LeMay-Klippel, Bob Farmer	
1D: A professional development program is formally established by Academic Affairs and funded by the College to support growth and development of teaching and non-teaching professionals and that directly support augmenting instructional quality.	\$ 9,660.00	11/10/2017	8/17/2018	0 %		PD in assessment was offered to the entire faculty in Jan 2018 and diversity PD has been offered to the faculty at several points throughout the 17-18 year.
* * Propose increase funding for faculty and staff in Academic Affairs from \$12,000-\$20,000 for FY18-19	\$ 9,660.00	11/10/2017	8/17/2018	0 %	Bob Farmer, Joe Keegan, Sarah Maroun, Steve Tyrell	The professional development and conferences & workshops line items were increased by a total of \$9,660 in the 18-19 budget. This represents a 13.5% increase over the 17-18 budget.
1E: Academic departments are able to access degree program information through both “real-time” reporting structures and through an enhanced data repository.	\$ 0.00	11/10/2017	11/10/2017	0 %	Scott Harwood, Sarah Maroun, Joe Keegan	Discussions have begun along with identifying "typical" reports and data requests that would be valuable for departments for program review and program learning outcomes assessment. Given the demands of IT, there has been precious little time had for working on this as of yet.
1F: Academic departments can track student learning outcomes assessment work between course-level work and how they are linked to review of academic programs and assessment of broader institutional learning goals.	\$ 0.00	11/10/2017	11/10/2017	0 %	Scott Harwood, Sarah Maroun, Joe Keegan	Discussions have begun along with identifying "typical" reports and data requests that would be valuable for departments for program review and program learning outcomes assessment.
2: Development of New Academic Programs	\$ 0.00	5/15/2017	12/21/2018	21 %		

2A1: Teacher Educational program established by Fall 2018	\$ 0.00	11/10/2017	8/17/2018	0 %		Teacher Ed proposal is in discussion phase with the chairs of Humanities, Math and Social Science involved. Outreach to SUNY Potsdam and SUNY Plattsburgh has begun as well for input on the proposal. Given the demands that have unexpectedly arisen (SUNY Potsdam's fast timeline, Advance EMT, other programs), the likelihood of getting this in place for Fall 18 is slim.
Review Chairs of Humanities, Math and Social Science		11/10/2017	8/17/2018	0 %	Joe Keegan, Sarah Maroun, Chairs & Directors	
Outreach SUNY Potsdam		11/10/2017	8/17/2018	0 %	Joe Keegan, Sarah Maroun	
Outreach SUNY Plattsburgh		11/10/2017	8/17/2018	0 %	Joe Keegan, Sarah Maroun	
2A2: Biological Science Track program established by Fall 2018 - TABLED	\$ 0.00	1/16/2018	5/18/2018	0 %		Bio Track tabled. Discussion with SUNY revealed that the proposal was more a stand-alone program, rather than a track. At this point, creating a program was not seen as desirable or cost-effective. Other tracks, such as Dietetics or Nutrition Science were mentioned by the Science Dept. to consider. The earliest that will happen is Spring 18. 2/20: An unanticipated opportunity to create a certificate in Advanced EMT was approved by the Science Department and is working its way through the governance process.
* * Certificate for AEMT (FY18-19)		1/16/2018	5/18/2018	0 %		Anticipate 10FTEs for the program
2A3: Sports and Event Management program established on the Malone campus by Fall 2018	\$ 0.00	1/16/2018	5/18/2018	0 %		In progress. The program will be moving back to Curr Comm for review at this first meeting in Spring 18. There were some changes to the proposal that the Committee was not aware of and we asked that they table their decision until all of the changes associated with the proposal were presented to them.
Review Curriculum Committee		1/16/2018	5/18/2018	0 %	Joe Keegan, Curriculum Committee	

2A4: Certificate in entrepreneurship that is targeted toward high school graduates of cosmetology established by fall 2018	\$ 0.00	5/15/2017	12/22/2017	100 %		In progress. The certificate requirements have largely been drafted and the Business Dept. will review once again for content and sequence in early Dec 17. We are waiting on additional enrollment projections from BOCES. On a related note, the Business Dept. has moved to register the AAS Entre Mgmt. program in Malone and that proposal is working through the governance process.
Draft Certificate requirements		5/15/2017	12/22/2017	100 %	Joe Keegan	
Review Business department		5/15/2017	12/22/2017	100 %	Joe Keegan	
Receive Enrollment projections from BOCES		5/15/2017	5/15/2017	0 %	Joe Keegan	
2A5: Explore continuation of the 2nd Chance Pell program in the event the federal government opts to discontinue this important educational program.	\$ 0.00	10/17/2017	10/17/2017	100 %		Ongoing. Sarah Kilby attended Vera sponsored conference in Houston in October 17.
Attend VERA Conference and report findings		10/17/2017	10/17/2017	100 %	Sarah Kilby	
** 2A6: The establishment of three academic programs at a new instructional site located on the SUNY Potsdam campus by Fall 2018. (FY18-19)	\$ 0.00	11/10/2017	8/24/2018	21 %		The Extension Center application was sent to SUNY on Dec 1, 17. The MOU is being finalized by both parties. We will need to complete a request to add an additional location to MSCHE. The PD for the Campus Director has been approved and the search launched. We have been working on a timeline to track needed steps to launch the program. The Master Plan Amendment will be worked on later in the Spring 18 semester.
MOU SUNY Potsdam signed		12/1/2017	12/1/2017	100 %	Joe Keegan, Steve Tyrell, Bob Farmer, Lisa Symonds, Stacie Hurwitch, Kim Irland, Chris Tacea	
Extension Center Application Send to SUNY Administration		12/1/2017	12/1/2017	100 %	Joe Keegan, Steve Tyrell, Bob Farmer, Lisa Symonds, Stacie Hurwitch, Kim Irland, Chris Tacea	
Meet with SUNY Administration		11/10/2017	1/31/2018	0 %	Steve Tyrell, Stacie Hurwitch, Bob Farmer, Lisa Symonds, Joe Keegan, Chris Tacea	
Position Description Campus Director		11/10/2017	12/19/2017	100 %		
Create new PD		12/1/2017	12/19/2017	100 %	Joe Keegan, Chad LaDue, Tara Smith	
NCCCAP Approves PD		11/10/2017	12/19/2017	100 %	Chad LaDue	

Presidents Council Approves Search, President Supports		11/10/2017	12/19/2017	100 %	Steve Tyrell, President's Council	
Master Plan Amendment		11/10/2017	8/24/2018	0 %	Joe Keegan, Bob Farmer	
2B1: Malone Establish an advisory board whose purpose is to engage local and regional representatives on emerging demands in workforce needs in the region so that the College can determine if it can provide academic offerings	\$ 0.00	12/15/2017	12/21/2018	1 %		Next step is to send out minutes to the group and set up a second meeting in Spring 18.
Inaugural Meeting		12/15/2017	12/15/2017	100 %	Joe Keegan, Bruce Kelly	
Spring 2018		1/16/2018	5/18/2018	0 %	Joe Keegan, Bruce Kelly	
Fall 2018		8/20/2018	12/21/2018	0 %	Joe Keegan, Bruce Kelly	
2B2: Saranac Lake Establish an advisory board whose purpose is to engage local and regional representatives on emerging demands in workforce needs in the region so that the College can determine if it can provide academic offerings	\$ 0.00	3/16/2018	12/14/2018	1 %		Steps taken to form the group with several candidates identified. Will complete and schedule meeting by mid-February and link SL Master Planning ideas to this Board for their review/input.
Inaugural meeting		3/16/2018	3/16/2018	100 %	Joe Keegan	
Fall 2018		8/20/2018	12/14/2018	0 %	Joe Keegan	
2B3: Ticonderoga Establish an advisory board whose purpose is to engage local and regional representatives on emerging demands in workforce needs in the region so that the College can determine if it can provide academic offerings	\$ 0.00	12/8/2017	12/21/2018	1 %		Need to communicate out to all participant with summary of meeting and plans for next steps, including a Spring 18 date for a meeting.
Inaugural meeting		12/8/2017	12/8/2017	100 %	Selina LeMay-Klippel, Joe Keegan	
Spring 2018		5/4/2018	5/18/2018	0 %	Selina LeMay-Klippel, Joe Keegan	
Fall 2018		8/20/2018	12/21/2018	0 %	Selina LeMay-Klippel, Joe Keegan	
3: Maintaining Student Access and Completion	\$ 200,000.00	1/2/2017	11/11/2019	12 %		
3A1: Recruitment 2+2 agreement between NCCC and Paul Smiths College work with PSC to co-market this new initiative where NCCC currently recruits	\$ 0.00	5/4/2017	1/1/2018	100 %		
Outreach to former NCCC students		5/4/2017	1/1/2018	100 %	Chris Tacea	
3A2: Recruitment Essex and Franklin Scholarship program is revised to allow more high performing high school graduates in the region to access the scholarship	\$ 0.00	10/2/2017	2/1/2018	100 %		
Posters for Essex/Franklin Counties promoting new requirements		10/2/2017	10/2/2017	100 %	Chris Tacea	
Send full scholarship announcements to all qualified students to date.		2/1/2018	2/1/2018	100 %	Chris Tacea	

3A3: Recruitment Work with SUNY Potsdam in advancing the NCCC brand in SUNY Potsdam markets beyond NCCC's current reach	\$ 0.00	12/1/2017	8/3/2018	0 %	Chris Tacea	
3A4: Recruitment Leverage scholarship dollars to increase non-traditional age student enrollment	\$ 0.00	1/2/2017	8/3/2018	0 %		
Allocate 20K towards non-trads PT/FT		1/2/2017	8/3/2018	0 %	Chris Tacea	
3A5: Recruitment Implement additional recruitment strategies targeted to deter recent declining enrollment at the Malone campus	\$ 0.00	9/1/2017	5/18/2018	0 %	Chris Tacea	
3A6: Recruitment Assess current marketing efforts (web, print, cable, radio, face-to-face) to ascertain where the College needs to augment marketing efforts to support other recruitment initiatives while also sustaining current impact on regional market	\$ 0.00	12/20/2017	7/2/2018	0 %		
Fall 2017 Request/Receive AdWorkshop Recruitment reports		12/20/2017	7/2/2018	0 %	Chris Tacea	2/20: AdWorkshop working on new creative video for Fall rollout Brand imaging
Quarterly assessment report		12/20/2017	7/2/2018	0 %	Chris Tacea	
3A7: Recruitment Explore the recruitment initiative of adding another intercollegiate team that yields additional FTEs to the annual operating budget and address the physical plant challenge associated with intercollegiate sport expansion	\$ 0.00	2/1/2017	11/11/2019	0 %	Chris Tacea, Bob Farmer, Steve Tyrell, Joe Keegan, Chad LaDue	
3A8: Recruitment Through the implementation of key action items denoted in the College's 2016 SUNY Excels report, increase overall under-represented student enrollment by 3%- report out annually (all College and excluding 2nd Chance Pell / SUNY Potsdam)	\$ 0.00	11/10/2017	10/5/2018	0 %	Chris Tacea	
3A9: Recruitment Establish formal faculty liaisons with local high schools to insure alignment with learning outcomes and goals and to assist in improving the transition between high school and college	\$ 0.00	11/27/2017	11/27/2017	100 %		
Attend meeting Dual-Enrollment		11/27/2017	11/27/2017	100 %	Sarah Maroun	

3B1: Retention Forward recommendations to key institutional stakeholders on how to increase completion rates for various identified “at-risk” student cohorts by 5% with the fall 2019 incoming class cohort	\$ 0.00	11/10/2017	11/10/2017	0 %	Scott Harwood	2/20: Data will be collected by Scott and submitted to appropriate stakeholders.
3B2: Retention Improve the quality of food service at the Saranac Lake campus and install a quality food service program at the Malone campus	\$ 200,000.00	6/1/2017	9/29/2017	100 %	Association, Bob Farmer	
3B3: Retention Through the implementation of key action items denoted in the 2016 Diversity and Inclusion Plan; increase overall under-represented student enrollment by 3%.	\$ 0.00	11/10/2017	11/10/2017	0 %	Kim Irland	
3B4: Retention The implementation of the Carnegie supported Quantway program with the desire to increase student completion rates in development math course	\$ 0.00	1/26/2017	1/12/2018	22 %		Several full and part-time faculty have had Quantway training. We will start to see the first data on completion rates at the end of Fall 17.
1st Cohort ML, SL, TI		9/1/2017	9/1/2017	100 %	Joe Keegan, Sarah Maroun	
Quantway conference Faculty attend		1/26/2017	1/30/2017	100 %	Joe Keegan	
Review Fall completion rates		12/26/2017	1/12/2018	0 %	Joe Keegan, Sarah Maroun	
4: Ensure Financial Sustainability	\$ 320,000.00	1/2/2017	5/25/2018	58 %		
4A: Finance Greater diversification of funding streams, program offerings and initiatives	\$ 0.00	4/3/2017	12/22/2017	98 %		
Propose Investment Policy for review and approval to Presidents Council		10/23/2017	10/23/2017	100 %	Bob Farmer	
LRPB Passes Investment Policy and presents to College Senate		11/17/2017	11/17/2017	100 %	LRPB	
College Senate approves Investment Policy	\$ 0.00	12/8/2017	12/8/2017	100 %	College Senate	
Board of Trustees approves Investment Policy		12/22/2017	12/22/2017	100 %	Board of Trustees	
New Academic Program: AEMT		10/23/2017	10/23/2017	0 %	Joe Keegan, Sarah Maroun, Chris Tacea	
New Academic Program: Sports & Event Mgmt. at Malone		10/23/2017	10/23/2017	0 %	Joe Keegan, Sarah Maroun, Chris Tacea	
New Academic Program: Nursing Program at Malone		10/23/2017	10/23/2017	0 %	Joe Keegan, Sarah Maroun, Chris Tacea	
Potsdam Initiative (Sign MOU)- (see Potsdam Project for details)		4/3/2017	12/1/2017	100 %	Steve Tyrell, Chris Tacea, Joe Keegan, Bob Farmer, Lisa Symonds, Stacie Hurwitch, Kim Irland	

2nd Chance Pell		10/23/2017	10/23/2017	100 %	Sarah Kilby, Joe Keegan	
College Bridge		10/23/2017	10/23/2017	100 %	Sarah Maroun, Joe Keegan	
Paul Smiths College (Sign MOU)		5/5/2017	5/5/2017	100 %	Chris Tacea	
4B: Finance Updated five year financial plan is presented to the College and the Board in spring 2017 and updated annually thereafter	\$ 0.00	12/1/2017	3/12/2018	100 %	Bob Farmer	5yr plan updated and will be presented to LRPB at 3/15/2018 meeting.
4C: Finance Annual budget enrollment target is set 3 months prior to the beginning of the Fall recruiting season for following year incoming class, and is updated quarterly target to maintain a balanced budget each year for the next four years	\$ 0.00	1/2/2017	3/1/2018	100 %	Bob Farmer, Chris Tacea	18-19 enrollment & tuition & fee amounts set by 3/1/2018 to allow admissions & financial aid to package for upcoming fiscal year.
4D1: Fund Balance Percentage of the fund balance identified as reserved first most to offset potential future shortfalls in operating budget revenues	\$ 0.00	12/1/2017	4/30/2018	0 %	Bob Farmer	
4D2: Fund Balance Percentage above 4,c,i., Invest as a means to generate revenue to augment annual operating budget revenues and an approved investment policy is created to support this effort	\$ 0.00	12/22/2017	2/2/2018	20 %	Bob Farmer	Percentage is not set but plans are underway to invest \$1.5 - \$2.0 million of NCCC fund balance through an investment group.
4D3: Fund Balance Percentage above 4,c,ii. Additional one-time expenditures tied to strategic initiatives, capital projects and/or equipment replacement.	\$ 0.00	12/1/2017	4/30/2018	0 %	Bob Farmer	
4E: Finance Annual capital projects plan for physical plant improvements is developed by Administration and is aligned to support strategic action items and critical maintenance needs.	\$ 300,000.00	12/1/2017	12/29/2017	100 %	Bob Farmer	
4F: Finance Sponsoring counties or other authorized revenue source provide the match funding required to advance the 2010 master plan and those amendments recommended by the faculty and administration in fall 2015	\$ 0.00	12/7/2017	5/25/2018	0 %		
Update Master Plan Saranac Lake First meeting		12/7/2017	12/7/2017	100 %	Bob Farmer, Master Plan Working Group - SL	Committee was formed and process was discussed
Monthly Mtg Saranac Lake		1/25/2018	1/25/2018	100 %	Bob Farmer, Master Plan Working Group - SL	Needs of each area was discussed

Monthly Mtg Saranac Lake		2/13/2018	2/13/2018	100 %	Bob Farmer, Master Plan Working Group - SL	Met with Committee and representatives from Franklin and Essex county to review Instructional, student services, athletic, maintenance and administrative needs of the college.
Create Master Plan Ticonderoga Campus First meeting		12/7/2017	5/25/2018	0 %	Bob Farmer, Master Plan Working Group - Ti	
Create Master Plan Malone Campus First meeting		12/7/2017	5/25/2018	0 %	Bob Farmer, Master Plan Working Group - ML	Meeting with Bruce Kelly on 2/20/18 to discuss committee formation in Malone.
4G: Finance Student learning outcomes assessment, and institutional and program assessment activities continue to inform teaching, learning, budget and planning	\$ 20,000.00	11/10/2017	3/1/2018	98 %		
Propose budget increase FY18-19 Professional development (\$12,000 to \$20,000)	\$ 20,000.00	11/10/2017	3/1/2018	100 %	Joe Keegan, Sarah Maroun, Lisa Symonds	
Propose budget increase FY18-19 Stipends to support internal/external program review (\$5,000 to \$17,000)		11/10/2017	11/10/2017	0 %	Joe Keegan, Sarah Maroun, Bob Farmer, Lisa Symonds	
Propose budget increase FY18-19 Travel for assessment-related conferences (\$8,000 to \$10,00)		11/10/2017	11/10/2017	0 %	Joe Keegan, Sarah Maroun, Bob Farmer, Lisa Symonds	
5: Leveraging Institutional Strengths Toward Climate & Culture	\$ 0.00	11/10/2017	12/14/2018	0 %		
5A: Culture Document is created that delineates specific roles, jurisdictions, and responsibilities for governance bodies, administration, collective bargaining units (CBUs), etc. with annual review	\$ 0.00	11/10/2017	12/14/2018	0 %	Shared Governance Working Group	The SGWG has been meeting regularly to work on documentation. An organizational flow chart has been drafted, it is currently being updated by Stacie Hurwitch.
5B: Culture Cross-functional flow chart and reporting document that formally reflects the co-responsibilities, reporting structure and information, hierarchy, and assessment of all stakeholders and circulated widely	\$ 0.00	11/10/2017	12/14/2018	0 %	Shared Governance Working Group	
5C: Culture College-wide assessment of shared governance is completed via a survey and the results of the survey assists in informing various governance stakeholders how to improve shared governance	\$ 0.00	11/10/2017	4/30/2018	0 %	Shared Governance Working Group	Plans are in-work to develop a comprehensive survey that will be shared with the College community in early April. Review of the results is slated for the summer.

5D: Climate College-wide assessment on institutional climate is completed every two years and that assesses the level of trust and open communication amongst all stakeholders	\$ 0.00	11/10/2017	12/14/2018	0 %	Shared Governance Working Group	
6: Enhancing Student Life	\$ 0.00	9/9/2016	12/21/2018	16 %		
6A: Student Life Complete an audit of all student life programs, policies, practices and services to determine how student engagement and community building efforts can be increased for students and other members of the College and local communities	\$ 0.00	1/16/2017	12/21/2018	12 %		
SWOT Analysis		1/16/2017	5/18/2017	100 %	Kim Irland, Angela Brice, Bruce Kelly	2/20: Completed with members of the Student Life team.
Outline Audit Documentation		1/16/2018	12/21/2018	0 %	Kim Irland	2/20: Table of contents and working draft docs have been created and are being added to monthly
Create Student Learning Outcomes		1/16/2018	1/17/2018	100 %	Kim Irland, Angela Brice, Bruce Kelly, Robbie Woodward	2/20: Created during Staff Assessment Retreat
Conduct interviews and document history of department		1/16/2018	5/18/2018	0 %	Kim Irland	
Review and update position descriptions for all members of the Student Life Team		5/21/2018	8/17/2018	0 %	Kim Irland, Tara Smith	2/20: Copies of all current position descriptions have been collated.
Review and reaffirm department mission, visions, and core values		1/16/2018	5/18/2018	0 %	Kim Irland, Angela Brice, Bruce Kelly, Robbie Woodward, Kathy Goodrow	
Link events calendar to core values and institutional goals		1/16/2018	5/18/2018	0 %	Kim Irland, Angela Brice, Bruce Kelly, Robbie Woodward	
Create and prioritize strategic objectives for future years		5/21/2018	8/17/2018	0 %	Kim Irland	
6B: Student Life Implement marketing strategy for programs and services to increase student engagement	\$ 0.00	9/9/2016	8/17/2018	0 %		
Rename the Office of Campus & Student Life to Student Life Office		5/31/2017	5/31/2018	0 %	Kim Irland, Angela Brice, Bruce Kelly, Kathy Goodrow	2/20: Name change was completed at the end of the Spring 2017 semester.
Update Office door signage to reflect new name and identify professionals		5/31/2017	8/14/2017	0 %	Kim Irland	2/20: Installation completed in August of 2017
Review and update webpages related to Student Life services and programs		9/9/2016	8/17/2018	0 %	Kim Irland, Kathy Goodrow, Angela Brice	
Presence software pilot		8/21/2017	8/17/2018	0 %	Kim Irland, Angela Brice	2/20: Pilot software began in Nov. 2017. There are challenges delaying full implementation.

Audit social media accounts		1/16/2018	5/18/2018	0 %	Angela Brice	
Create SGA Logo		5/1/2017	5/1/2017	0 %	Kim Irland	A version of the College's 50th logo was adapted for the SGA during the spring 2017 semester and has been implemented on all three campuses.
6C: Student Life College (and its two related entities, the Association and the Foundation) continue to enact physical plant improvements to promote student life and student engagement	\$ 0.00	5/1/2017	5/18/2018	61 %		
Audit department equipment, student spaces		1/16/2018	5/18/2018	0 %	Kim Irland, Bruce Kelly, Angela Brice	
Update student ID system and cards		1/16/2018	5/18/2018	0 %	Kim Irland, Scott Harwood, Association	Quotes are being collected on upgraded software and hardware. Conversations are in progress with the Association to assume responsibility for issuing IDs and parking permits.
Update and expand Connector Dining Hall furniture		6/12/2017	7/3/2017	100 %	Kim Irland, Beth Quinn	New dining hall tables and café height chairs were purchased with capital funds.
Update and expand the Malone dining furniture		5/1/2017	5/1/2018	100 %	Bruce Kelly	New dining hall tables and chairs were purchased in spring 2017 with capital funds.
Expand the lounge furniture in Ticonderoga		8/4/2017	8/18/2017	100 %	Kim Irland, Selina LeMay-Klippel	Saranac Lake Game Lounge furniture was handed down to Ticonderoga Campus to replace lounge furniture.
Update and expand Malone mezzanine lounge furniture		11/10/2017	11/10/2017	0 %	Kim Irland, Bruce Kelly	
Update and replace Saranac Lake game lounge furniture		11/10/2017	11/10/2017	0 %	Kim Irland	
Student Life representation in Master Plan ad hoc update committee		11/10/2017	11/10/2017	0 %	Kim Irland	